ernatio) I

Zenith Report on West Europe Coolers

June 2009

Zenith Report on West Europe Coolers

June 2009

Copyright

All copyright in this document is reserved.

Liability

Whilst every effort has been made to ensure that the information presented in this document is accurate and that the opinions expressed are sound, Zenith International Ltd cannot be made liable for any errors or omissions or for any losses or consequential losses resulting from decisions based on its contents.

Zenith International Ltd

7 Kingsmead Square Bath BAT 2AB United Kingdom

t +44 (0) 1225 327900 f +44 (0) 1225 327901 zenithinternational.com

CONTENTS

Introduction	I
Brief summary	2
SECTION I – WEST EUROPEAN MARKET OVERVIEW	
Market summary Quantifying the market Bottled water culture Bottled water coolers The POU cooler concept The advent of POU POU and bottled coolers: One industry or two? Bottled coolers and POU summary by country Water types and packaging formats Outlets Rented vs sold POU units Conversion of bottled water coolers vs new POU cooler business Throughput Machine types Service and maintenance Pricing structures and market value Cancellations Contract lengths Industry structure and leading companies Acquisitions within West Europe's cooler industry, 2008 The regulatory environment Key market developments in 2008 and issues for the future Forecast, outlook to 2013	4 4 5 5 6 7 7 8 10 12 13 13 14 14 15 16 17 18 20 21 22 23
SECTION 2 - COUNTRY PROFILES	
Austria Belgium/Luxembourg Denmark Finland France Germany Greece Ireland Italy Netherlands Norway Portugal	25 30 35 45 49 55 64 70 76 80

	in eden tzerland	85 91 96
SE	CTION 3 - CHARTS	
1 2 3 4 5 6 7 8 9 10 11 12 13	West European total cooler units, 2004-2008 West European cooler share by country, 2008 West European total cooler units by country, 2008 West European total cooler units, 2008-2013 West European total cooler units by country, 2013 West European water cooler volumes, 2004-2008 West European cooler share of bottled, 2004-2008 West European cooler water types, 2008 West European cooler bottle sizes, 2008 Leading West European bottled cooler groups, 2008 Leading West European bottled cooler yolume, 2008-2013 Leading West European POU groups, 2008	101 102 103 104 105 106 107 108 109 110 111
	CTION 4 - TABLES	
To : 1 2 3 4 5	tal market analysis West European bottled water market, 2004-2008 West European water cooler market analysis, 2004-2008 Total West Europe cooler units by country, 2004-2008 POU share of total West Europe cooler units, 2004-2008 West Europe POU water cooler conversion, 2008	114 115 116 117
Bo	ttled water coolers analysis	
6 7 8 9 10 11 12 13 14 15 16 17 18	West European bottled cooler units by country, 2004-2008 West European bottled cooler numbers annual percentage change, 2004-2008 West European bottled cooler units per 1,000 population, 2004-2008 West European bottled cooler & bulk water volumes, 2004-2008 West European bottled cooler volume & bulk water annual percentage change, 2004-2008 West European cooler water throughput by country, 2006-2008 West European bottled cooler market breakdown, 2004-2008 West European cooler water types by country, 2008 West European cooler water packaging sizes by country, 2008 West European bottled cooler market characteristics, 2008 West European bottled cooler consumption per person, 2004-2008 West European bottled cooler revenue indicators by country, 2008 West European bottled cooler revenue indicators, 2006-2008	119 120 121 122 123 124 125 126 127 128 129 130

SECTION 4 - TABLES (CONT)

Po 19 20 21 22 23 24	int of use analysis West Europe POU units by country, 2004-2008 POU units annual percentage change, 2004-2008 POU units per thousand people, 2004-2008 West Europe POU unit distribution by outlet, 2008 West Europe POU rented vs sold units, 2008 West Europe POU water cooler unit characteristics, 2008	132 133 134 135 136
	West Europe POU rental and sold units income, 2008	138
Inc	dustry structure	
26 27 28 29 30 31 32	Top 25 national water cooler distributors, 2004-2008 Top 5 West European water cooler distributor groups, 2006-2008 Top 25 West European water cooler brands, 2004-2008 Top 25 West European water cooler bottlers, 2004-2008 Top water cooler distributors by country, 2004-2008 Leading West European POU groups by country, 2004-2008 Leading national POU groups, 2007-2008	139 141 144 145 146 150 158
Ma	arket forecast	
33 34 35 36 37 38 39 40	POU units annual percentage change, 2008-2013 West Europe bottled water cooler units, 2008-2013 Bottled water cooler units per thousand people, 2008-2013 West European water cooler volumes by country, 2008-2013 Total West Europe cooler units by country, 2008-2013	159 160 161 162 163 164 165
SE	CTION 4 – TABLES	
Ву	country	
Au 1 2 3 4 5 6 7 8 9 10	POU and bottled water cooler market, 2008-2013 Leading water cooler companies (machines), 2004-2008 Leading water cooler companies (volume), 2004-2008 Leading water for cooler brands, 2004-2008 POU water cooler conversion, 2008 POU unit distribution by outlet, 2008 POU rented vs sold units, 2008 POU water unit characteristics, 2008 Leading POU distributors, 2005-2008 POU units forecast, 2008-2013	167 168 168 169 170 170 171 171

Be	lgium/Lux	
ı	POU and bottled water cooler market, 2008-2013	172
2	Leading water cooler companies (machines), 2004-2008	173
3	Leading water cooler companies (volume), 2004-2008	173
4	Leading water for cooler brands, 2004-2008	174
5	POU water cooler conversion, 2008	175
6	POU unit distribution by outlet, 2008	175
7	POU rented vs sold units, 2008	175
8	POU water unit characteristics, 2008	176
9	Leading POU distributors, 2005-2008	176
10	POU units forecast, 2008-2013	177
De	enmark	
ı	POU and bottled water cooler market, 2008-2013	178
2	Leading water cooler companies (machines), 2004-2008	179
3	Leading water cooler companies (volume), 2004-2008	179
4	Leading water for cooler brands, 2004-2008	180
5	POU water cooler conversion, 2008	181
6	POU unit distribution by outlet, 2008	181
7	POU rented vs sold units, 2008	181
8	POU water unit characteristics, 2008	182
9	Leading POU distributors, 2005-2008	182
10	POU units forecast, 2008-2013	183
Fin	aland	
1	POU and bottled water cooler market, 2008-2013	184
2	Leading water cooler companies (machines), 2004-2008	185
3	Leading water cooler companies (volume), 2004-2008	185
4	Leading water for cooler brands, 2004-2008	186
5	POU water cooler conversion, 2008	187
6	POU unit distribution by outlet, 2008	187
7	POU rented vs sold units, 2008	187
8	POU water unit characteristics, 2008	188
9	Leading POU distributors, 2005-2008	188
10	POU units forecast, 2008-2013	189
Fra	ance	
ı	POU and bottled water cooler market, 2008-2013	190
2	Leading water cooler companies (machines), 2004-2008	191
3	Leading water cooler companies (volume), 2004-2008	192
4	Leading water for cooler brands, 2004-2008	193
5	POU water cooler conversion, 2008	194
6	POU unit distribution by outlet, 2008	194
7	POU rented vs sold units, 2008	195
8	POU water unit characteristics, 2008	195
9	Leading POU distributors, 2005-2008	196
10	POU units forecast, 2008-2013	196

Ge	rmany	
1 2 3	POU and bottled water cooler market, 2008-2013 Leading water cooler companies (machines), 2004-2008 Leading water cooler companies (volume), 2004-2008	197 198 199
4	Leading water for cooler brands, 2004-2008	200
5	POU water cooler conversion, 2008	201
6	POU unit distribution by outlet, 2008	201
7	POU rented vs sold units, 2008	201
8	POU water unit characteristics, 2008	202
9 10	Leading POU distributors, 2005-2008 POU units forecast, 2008-2013	202 203
Gr	eece	
1	POU and bottled water cooler market, 2008-2013	204
2	Leading water cooler companies (machines), 2004-2008	205
3	Leading water cooler companies (volume), 2004-2008	205
4	Leading water for cooler brands, 2004-2008	206
5	POU water cooler conversion, 2008	207
6	POU unit distribution by outlet, 2008	207
7	POU rented vs sold units, 2008	207
8	POU water unit characteristics, 2008	208
9 10	Leading POU distributors, 2005-2008 POU units forecast, 2008-2013	208 208
	land	
	POU and bottled water cooler market, 2008-2013	209
2	Leading water cooler companies (machines), 2004-2008	210
3	Leading water cooler companies (volume), 2004-2008	210
4	Leading water for cooler brands, 2004-2008	211
5	POU water cooler conversion, 2008	212
6	POU unit distribution by outlet, 2008	212
7	POU rented vs sold units, 2008	212
8 9	POU water unit characteristics, 2008 Leading POU distributors, 2005-2008	213 213
10	POU units forecast, 2008-2013	214
Ital	ly	
1	POU and bottled water cooler market, 2008-2013	215
2	Leading water cooler companies (machines), 2004-2008	216
3	Leading water cooler companies (volume), 2004-2008	217
-		
4	Leading water for cooler brands, 2004-2008	218
	POU water cooler conversion, 2008	219
4 5	POU water cooler conversion, 2008 POU unit distribution by outlet, 2008	219 219
4 5 7	POU water cooler conversion, 2008 POU unit distribution by outlet, 2008 POU rented vs sold units, 2008	219 219 219
4 5	POU water cooler conversion, 2008 POU unit distribution by outlet, 2008	219 219

Ne	therlands	
1	POU and bottled water cooler market, 2008-2013	222
2	Leading water cooler companies (machines), 2004-2008	223
3	Leading water cooler companies (volume), 2004-2008	224
4	Leading water for cooler brands, 2004-2008	225
5	POU water cooler conversion, 2008	226
6	POU unit distribution by outlet, 2008	226
7	POU rented vs sold units, 2008	226
		227
8	POU water unit characteristics, 2008	
9	Leading POU distributors, 2005-2008	227
10	POU units forecast, 2008-2013	228
No	orway	
1	POU and bottled water cooler market, 2008-2013	229
2	Leading water cooler companies (machines), 2004-2008	230
3	Leading water cooler companies (volume), 2004-2008	230
4	Leading water for cooler brands, 2004-2008	231
5	POU water cooler conversion, 2008	232
6	POU unit distribution by outlet, 2008	232
7	POU rented vs sold units, 2008	232
8	POU water unit characteristics, 2008	233
9	Leading POU distributors, 2005-2008	233
10	POU units forecast, 2008-2013	234
10	POO units for ecast, 2006-2013	234
Poi	rtugal	
ı	POU and bottled water cooler market, 2008-2013	235
2	Leading water cooler companies (machines), 2004-2008	236
3	Leading water cooler companies (volume), 2004-2008	236
4	Leading water for cooler brands, 2004-2008	237
5	POU water cooler conversion, 2008	238
6	POU unit distribution by outlet, 2008	238
7	POU rented vs sold units, 2008	238
8	POU water unit characteristics, 2008	239
9	Leading POU distributors, 2005-2008	239
10	POU units forecast, 2008-2013	240
	·	
Spa		244
	POU and bottled water cooler market, 2008-2013	241
2	Leading water cooler companies (machines), 2004-2008	242
3	Leading water cooler companies (volume), 2004-2008	243
4	Leading water for cooler brands, 2004-2008	244
5	POU water cooler conversion, 2008	245
6	POU unit distribution by outlet, 2008	245
7	POU rented vs sold units, 2008	245
8	POU water unit characteristics, 2008	246
9	Leading POU distributors, 2005-2008	246
IΛ	POLLunits forecast 2008-2013	247

Swe	eden	
1	POU and bottled water cooler market, 2008-2013	248
2	Leading water cooler companies (machines), 2004-2008	249
3	Leading water cooler companies (volume), 2004-2008	249
4	Leading water for cooler brands, 2004-2008	250
5	POU water cooler conversion, 2008	25
6	POU unit distribution by outlet, 2008	251
7	POU rented vs sold units, 2008	251
8	POU water unit characteristics, 2008	252
9	Leading POU distributors, 2005-2008	252
10	POU units forecast, 2008-2013	253
Swi	itzerland	
ı	POU and bottled water cooler market, 2008-2013	254
2	Leading water cooler companies (machines), 2004-2008	255
3	Leading water cooler companies (volume), 2004-2008	256
4	Leading water for cooler brands, 2004-2008	257
5	POU water cooler conversion, 2008	258
6	POU unit distribution by outlet, 2008	258
7	POU rented vs sold units, 2008	258
8	POU water unit characteristics, 2008	259
9	Leading POU distributors, 2005-2008	259
10	POU units forecast, 2008-2013	260
SF	CTION 5 - COMPANY PROFILES	
Aus		261
	gium/Luxembourg	265
	nmark	277
Finla		289
Fran		296
	many	318
Gre		340
Irela		349
Italy		366
	cherlands	385
	rway	403 409
Spai	tugal	42
Swe		444
	tzerland	455
SWII	tzerianu	433
SE	CTION 6 - MANUFACTURER PROFILES	467
SE	CTION 7 - APPENDICES	
Glo	ssary, acronyms and abbreviations	501

Introduction

Zenith International has produced a range of reports covering a diverse range of markets within the global beverage industry over the last 18 years. Reflecting the increasingly intertwined nature of the bottled water cooler and point of use (POU) industries, Zenith has for the first time, combined its two market leading West Europe bottled water cooler and point of use reports, into one essential report, the 2009 West Europe Coolers report. Earlier this year we released our 2009 report on UK water coolers.

In producing our reports, we aim to contact every significant company active in the appropriate sector and to provide as complete a picture as possible at a price accessible to any business with a serious commercial interest. West Europe Coolers 2009 contains up-to-date profiles on the current top 125 companies, while text, charts and tables provide analysis of recent market developments. We are particularly grateful for the help we have received from these companies in compiling this report.

We hope that you find West Europe Coolers 2009 a useful tool in your business planning. We update our research on a regular basis and always welcome any comments or suggestions about possible improvements.

Mark GrovesCharmaine HolmesDirectorSenior Market AnalystZenith InternationalZenith International

Market size

Spain's cooler market, both bottled water and POU units combined, saw a 5.7% rise in its installation base in 2008, with the total 260,800 coolers putting the country in fourth ranked position on the West European scale with a 9.4% share of the overall market.

Of the total Spanish cooler base, mains-fed POU units accounted for 10.2% of the market (26,600 units), significantly below the regional average of 33% and confirmation of the country's keen continued bottled water culture. However, POU is making relative gains; its penetration in terms of units per thousand of the population has more than doubled over the past five year period (2004-2008) rising from 0.23 in 2004 to 0.60 in 2008, whilst that of the well established bottled water sector has risen by a more modest, but still significant, 70% from 3.61 units per thousand of the population in 2004 to 5.25 units in 2008.

Unlike a number of West Europe's bottled water cooler markets that experienced a decline in unit placements during 2008, the Spanish market registered a 4.2% increase to 234,200 units last year, placing the country in third position behind the UK and France. Water through these coolers showed a marginally lesser increase of 3.9% with 205 million litres consumed over the course of the year. Spain, having registered strong double-digit volume gains in 2004-2007, nevertheless ranked in third position on the West Europe scale of compound annual growth in bulk and water cooler consumption.

Bottled water versus point of use markets

Unlike other cooler markets in West Europe where POU is eating into the bottled water market at a substantial rate, growth in the Spanish POU market, although strong at 21.7% in 2008, is arguably more restrained than some countries, due to the country's commitment to bottled water.

The national attitude towards tap water is paradoxical in so far as water is considered as both a precious commodity and of poor quality. Political debate on water consumption is thought to be at its fiercest in Spain, a country that some scientists fear could effectively be a desert by 2057 as a result of global warming. Although reforms to improve water usage are already under way, there remains the problem of agriculture subsidising, an activity that accounts for two thirds of the country's water consumption.

Spanish consumers are said to be very aware of the difference between non-filtered and filtered tap water, facilitating robust growth for the water filtration industry each year and allowing POU manufacturers to offer broad product portfolios. The installation of under sink water filtration systems is common, with reverse osmosis (RO) systems the most prevalent, although there appears to be a slight trend away from under sink towards POU, according to industry suppliers.

Industry structure – distribution

Main distributors BWC: Viva Aqua Service Spain

SEMAE SLU (Acquajet) Eden Springs (España) SA Manantial de Salud SA

Compañia de Aguas BelNature SL

Culligan España SA

Distribuciones Automaticos de Bebidas y Alimentos (DABA) SA

Distribuciones de Aguas Minerales SL (DAMI)

Aqua System Blue Planet SL

Aqua Real Servirreiner SL Aqua Direct SL Elis Barcelona

In March 2009, Culligan España SA was sold to Eden Springs (España) SA

Other distributors: Acquavida; Acuanat; Aefesa; Agua de Sant Climent SL; Aguas de Guayadeque-

Grupo PICSA; Aguas Sierra Del Aguilla; Aigua del Montseny (Casmevin); Aquastil; Arcoiris; Cidete Ingenieros SL; Difriho; Dolphin Fresh Water Company (Spain); Fuente Fresca; Fuente Isabel SL; Garcia Sorribes; Haimifresh SL; JM Automatic SL; Jovani Sans Group; Lumestic; Manatiales de Extremadura SA; Naarden Orontana SA; Nos Carbo; Oswald & Klose SL; Palomares Tornero; Repcer SL; Todagua; Vulcano; Water Cooler Zamora; Watercooler

Co SL; Waterlink

In 2008 Eden Springs (España) SA acquired distributor Bodega Natural.

Main distributors POU: Ionfilter

Aguaviva

Compañía Europea del Agua

Cool Oasis Canaletas SA

Osmoaqua Business SL Eden Springs Espana

SEMAE SLU

Other distributors: ATH; Uniagua Soriano SL; Aquapurif; Hidro-Water; Todagua

Industry structure – production

Main bottlers: Viva Aqua Service Spain

Acquajet/SEMAE (La Paz/other brands)

Eden

Compañia de Aguas (BelNature brand)

Manantial de Salud (Manantial de Sant Hilari brand)

Culligan

DAMI (Bejis brand)

Aqua Direct (Sant Aniol brand)

Elis (Blue River, formerly O'magic brand)

Servirreiner

Other bottlers: Aguas de Bronchales SA; Agua de Sant Climent SL; Aguas Sierra Del Aguilla;

Aigua del Montseny (Casmevin); Aquaclara; Acuanat; Bell Agua; Dolphin; Font

del Subirà

Market structure - bottled water coolers

Pack size: The 18.9 litre returnable polycarbonate bottle (often referred to as 19 litre for simplicity) remained the dominant packaging type in 2008, accounting for 76.8% of volume in 2008. Thanks to Font del Subirà and Viva Aqua Service, this was followed by the 20 litre bottle which held a 21% share of bulk water and cooler volume last year, with the remaining 2.2% split between returnable glass formats, through the supplier DAMI, or smaller (11.3, 12.6 or 13 litre) returnable polycarbonate bottles.

Outlets: Domestic bottled cooler placements accounted for just 2.4% of all installations in 2008, however this varied distinctly from company to company. The commercial setting is the main outlet type in Spain, however bottled cooler players recognise the benefits of a broad reach. While many have an office-dominated customer base, factories, shops and medical institutions are on the up, as they are for POU units. Amongst those driving bottled cooler placements in shops, medical or educational institutions, and other markets are companies such as DAMI and DABA.

Water types: Unlike the majority of West European markets where there are just one or two water types that emerge as the most preferred options, the Spanish bottled water cooler market is more broad, with mineral, spring, 'agua potable preparada (purified water) and eau de boisson from France all consumed. Mineral accounted for a 57.3% of overall bulk water share in 2008, purified water with 21%, spring with 20.8% and the imported eau de boisson with a small 1% share of volume.

The penetration of mineral water has declined very slightly over the last few years (down from 58.4% in 2005), due to the tendency amongst larger companies to distribute spring and/or purified waters (sometimes under a unified brand name). If such companies increase their hold on the market as expected, spring and purified-labelled waters are likely to gain further ground.

Legislation: In line with the recent EU-wide lifting on the 8 litre limit on all packaged goods destined for the domestic market, both the bottled and POU cooler markets may well see a continued improvement in their penetration of the in-home environment, with larger formats now allowed.

Market structure - point of use

Rented/sold: Spain's bias towards rental contracts for POU units increased by 10 percentage points in 2008, with 70% of units, or 18,620 machines, sold under this arrangement. Examples of players offering solely rental options are Todagua and Culligan Spain. Amongst those attributing 95% or more of unit placements to one-off sales are Canaletas, Uniagua, Hidro-Water, Puricom and Osmoaqua, with 30% of POU unit sales falling into this category last year.

Outlets: In 2008, and for the second year running, the domestic sector was ahead of the commercial sector as the dominant market for POU. In Spain, in-home POU placement represented a 43% market share in 2008, up three percentage points on 2007, while offices slid to 35% and factories, institutional establishments, such as hospitals, schools and local authorities, retail and horeca are on the up. Cool Oasis and Osmoaqua are among those most active in this sector and pushing to broaden their reach.

Market characteristics

BWC/POU conversion: Unlike other West European markets, evidence that POU is replacing bottled water coolers is more limited in Spain. Since the introduction of POU, the bottled water cooler conversion rate has remained fairly static and was around the 40% mark in 2008. Whilst the reach of POU was initially confined to Southern Spain and the Balearics, this has now crept to other geographic locations such as Oviedo, Cordoba, Seville, Madrid, Alicante and Barcelona. The localised nature of some POU businesses in hot spots such as Madrid and the Eastern coastline facilitates new business development; this stood at 60% of units last year.

Machine types: Hot/cold units, which are highly popular in Spain by around four times the regional average, remained the preferred machine type in 2008, accounting for the overwhelming 80% majority of all installations. The hot/cold option is a trend that is clearly client-led but is offered by almost all distributors, some of which, namely market leader lonfilter, are now starting to offer hot/cold/ambient as a popular option for customers.

Price structure and revenue indicators: According to category operators, price-related activities within the bottled cooler segment are aggressive, particularly at the lower end of the market, with price, quality and service level key to winning accounts. In order to keep prices as low as possible, operators offering low priced, poor quality units from Asia are infiltrating the market, with other operators even offering water on free trials to win new business. Price pressures are also in play in the Spanish market due to the increasing presence of Internet-only companies such as Aqualita.

Pricing within the POU cooler arena, however, is more stable, although not as stable as in previous years according to some category players. The growing range of machines available, progress in the domestic sector, and a general move towards seeking new accounts rather than bottled cooler conversion are likely to be having a bolstering effect on prices.

Based on average cooler revenues of €362 per year, Spain's bottled water cooler market reached an estimated value of €84.9 million in 2008. Of this, water generated 68.4% whilst rental accounted for 31.6%. In terms of POU, based on average monthly rentals of €40 and an average sale price of €725, the estimated value for this market sector was just under €9 million.

Maintenance and additional services: Services such as sanitisation and filter changes are usually conducted at six month intervals, although this is not compulsory and some larger organisations are able to service units themselves and purchase filter cartridges from their suppliers.

Although they have not been met with much demand in the past, an increasing number of companies are now adding additional options such as teas, coffees and syrups to their product portfolios, with a number of leading bottled water cooler companies offering coffee machines such as Nespresso, Illy and Saeco models.

Bottled cooler market characteristics

Throughput: In terms of litres per cooler year, this figure fell by 3.8% from its 2007 base of 929 litres to 893 litres in 2008, putting Spain in fifth ranked position on the West European scale.

Cancellation rates: The rate at which clients cancelled contracts with their cooler suppliers increased in 2008 as a result of companies closing and accounts being picked up by other operators. The global economic crisis also had a dampening effect on business during the year, with the cancellation rate at 12% for the year.

Contract lengths: Contract lengths with Spanish bottled cooler operators are generally around the two year mark, which is lower than the West European average.

Main features and trends of the market in 2008/9

- ♦ In spite of the worsening global economic crisis, Spain's GDP grew by 1.2% in 2008, but, with the country officially entering into recession at the end of January 2009, is expected to contract by 4.3% in this year and by 1.3% in 2010. The Spanish economy also struggles to deal with excessive levels of private debt and an over-extended construction sector, coupled with markedly weaker demand from key export markets in the EU and the US.
- ♦ With a comparatively high inflation rate by Western European standards and low GDP per capita, the economic foundations are not as robust as many industry incumbents would wish, with growth within both the bottled and POU cooler markets being held back. Some POU operators have reported the return of many rented units, and have struggled to replace these lost accounts with new orders. With the exception of Barcelona, the Mediterranean coast is undergoing economic stagnation and affecting POU.
- Accepting industry variations from region to region has been an important consideration for bottled cooler multinationals, particularly with regards to differences in pricing structure, product range, and throughput expectations linked to local weather. Scarce rainfall during the first few months of 2008 was followed by good weather in June and July and by a hot and sunny August and September.
- For cooler operators with activities spanning a large geographic remit, a chief concern is the rising cost of fuel. Although Spain ranks at the lower end of the European scale in terms of price per litre, the country's fuel prices are rising at a significant rate. On this basis, the appeal of POU, without the same logistical implications as the bottled cooler sector, may stand more of a chance against such pressures.
- With 2005 reaching a national record for the driest year (484mm of rainfall), the past few years have been relatively wetter. Given the number of competitive products on the market, POU players are susceptible to the negative impact of a wetter and cooler year. However, in a country with a shortage of rainwater, the quality of drinking water is becoming increasingly problematic. Compromised water resources, particularly in Southern Spain, are increasing non-reverse osmosis (RO) system uptake at the expense of 'wasteful' RO systems. The Spanish market for POU should therefore increase significantly over the coming years.
- Despite the determined efforts of certain companies (such as Culligan and Waterlogic) to promote their environmentally friendly activities in other markets, the promotion of POU's eco credentials is minimal in Spain, most likely a result of poor water quality and the need for water filtration devices. Whilst the 'carbon footprint' message is clearly communicated in other industrial sectors in Spain, POU industry operators have not yet recognised it as a necessary or appropriate marketing vehicle, nor have they recognised the potential leverage it may attain.

Forecast to 2013

In terms of its bulk water and cooler consumption, Spain is expected to grow by 19% over the next five year period to reach a level of 244.0 million litres by the end of 2013. This will put the country in second position on the West European scale, overtaking France which currently holds this ranking, and is comparatively higher than other markets due to the market's relative resistance towards POU.

In terms of bottled water cooler unit placements, these are also expected to see an almost 19% rise over the 2008-2013 timeframe to reach an estimated total installation count of 278,500 by the end of the review period.

Zenith Report: June 2009

SPAIN

In terms of the mains-fed cooler industry, many operators are not anticipating growth in 2009 and are just concerned with maintaining their market share. However, over the longer-term, being as the market for POU is still small, high growth rates are still expected and the market is predicted to have reached an installed base of 50,200 units by 2013, an 89% increase on its 26,600 level in 2008.

SPAIN OVERVIEW

I: POU AND BOTTLED WATER COOLER MARKET, 2004-2008

Units in December	2004	2005	2006	2007	2008	European % share 2008e	% change 2007-08
POU							
Units	9,850	11,900	16,900	21,850	26,600	3.1	+21.7
Units per thousand people	0.23	0.27	0.39	0.49	0.60	-	+20.9
Bottled water coolers							
Units	154,700	178,000	200,200	224,840	234,200	12.6	+4.2
Units per thousand people	3.61	4.10	4.56	5.08	5.25	-	+3.4
Total coolers (I)							
Units	164,550	189,900	217,100	246,690	260,800	9.6	+5.7
Units per thousand people	3.85	4.38	4.95	5.57	5.85	-	+5.0
POU % share of total coolers (I)	6.0	6.3	7.8	8.9	10.2		

⁽I) POU water coolers and bottled water coolers

SPAIN BOTTLED COOLERS

2: LEADING WATER COOLER COMPANIES, 2004-2008

Machines in December	2004	2005	2006	2007	2008e	% share 2008e	% change 2007/08
Viva Aqua Service Spain SA (1)	32,800	41,500	51,000	62,000	63,000	26.9	+1.6
SEMAE SLU (Acquajet)	28,000	35,000	38,000	47,300	48,000	20.5	+1.5
Eden Springs (España) SA (2)	33,200	30,830	34,800	34,340	35,830	15.3	+4.3
- Montaña Azúl (Eden) (3)	-	-	-	-	-		
Manantial de Salud SA (4)	14,000	16,800	19,850	23,290	23,400	10.0	+0.5
Compañia de Aguas BelNature (5)	15,000	16,300	16,300	16,300	16,300	7.0	-
Culligan España SA	8,500	9,000	9,460	9,455	8,000	3.4	-15.4
DABA SA	4,000	5,300	5,500	6,200	6,500	2.8	+4.8
Aqua System Blue Planet SL	2,550	3,100	3,475	6,050	6,300	2.7	+4.1
Agua de Bronchales	4,600	5,000	5,400	5,700	6,000	2.6	+5.3
Todagua Almacenaje Y Distribucion SA	1,500	2,700	4,000	5,000	5,000	2.1	-
Servirreiner SL	1,600	1,800	2,370	2,760	2,900	1.2	+5.1
Aqua Real	2,300	2,600	2,700	2,800	-	-	-100.0
DAMI SL	4,200	4,600	4,600	2,500	2,800	1.2	+12.0
Elis Barcelona	1,650	1,710	1,915	2,510	2,600	1.1	+3.6
Aqua Direct SL	1,800	2,200	2,300	-	-		
Others (6)	-1000	-440	-1470	-1365	7,570	3.2	-654.6
Total market	154,700	178,000	200,200	224,840	234,200	100.0	+4.2

⁽¹⁾ Spanish Premium Aqua rebranded Viva Aqua Service Spain SA in 2006

⁽²⁾ Madrid operation and 25% of Barcelona base sold to Eden Springs May 2000 with remaining shares bought end 2001; all operations renamed Eden at start of 2002

⁽³⁾ Wholly acquired by Danone Springs of Eden Apr 2004

⁽⁴⁾ Includes coolers serviced by Fuente Fresca, 1998 to 2002, before acquisition by Manantial in 2003

⁽⁵⁾ Includes franchisee-held units

⁽⁶⁾ Acquavida, Acuanat, Aefesa, Agua de Sant Climent SL, Aguas de Guayadeque-Grupo PICSA, Aguas Sierra Del Aguilla, Aigua del Montseny (Casmevin), Aquastil, Arcoiris, Cidete Ingenieros SL, Difriho, Dolphin Fresh Water Company (Spain), Fuente Fresca, Fuente Isabel SL, Garcia Sorribes, Haimifresh SL, JM Automatic SL, Jovani Sans Group, Lumestic, Manatiales de Extremadura SA, Naarden Orontana SA, Nos Carbo, Oswald & Klose SL, Palomares Tornero, Repcer SL, Todagua, Vulcano, Water Cooler Zamora, Watercooler Co SL, Waterlink

SPAIN BOTTLED COOLERS

3: LEADING WATER COOLER COMPANIES, 2004-2008

Million litres	2004	2005	2006	2007	2008e	% share 2008e	% change 2007/08
Viva Aqua Service Spain SA (1)	24.0	31.0	36.0	43.0	43.0	21.0	-
SEMAE SLU (Acquajet)	20.0	25.0	27.0	32.0	35.0	17.1	+9.4
Eden Springs (España) SA (2)	23.5	24.7	27.2	28.7	28.7	14.0	+0.3
- Montaña Azúl SA (Eden) (3)	-	-	-	-	-		
Manantial de Salud SA (4)	13.6	14.6	16.6	17.5	17.6	8.6	+0.6
Compañia de Aguas BelNature (5)	14.5	15.8	15.8	15.8	15.8	7.7	-
Vilas Del Turbon (DABA SA)	5.5	8.3	9.2	9.2	9.2	4.5	-
Culligan España SA	7.8	8.3	9.7	8.7	8.0	3.9	-7.9
Agua de Bronchales	4.1	4.6	5.0	5.3	5.4	2.7	+3.6
Todagua Almacenaje Y Distribucion SA	1.8	2.6	5.0	6.0	5.0	2.4	-16.7
DAMI SL	5.1	5.5	5.5	8.5	3.5	1.7	-58.8
Aqua System Blue Planet SL	2.8	3.3	3.8	2.8	2.8	1.4	-
Aqua Real	2.0	2.2	2.4	2.4	-	-	-100.0
Servirreiner SL	1.5	1.7	2.0	2.0	2.1	1.0	+2.5
Elis Barcelona	1.4	1.4	1.5	1.5	1.6	0.8	+3.3
Aqua Direct SL	1.4	2.0	2.3	-	-		
Others (6)	0.5	1.0	0.1	14.1	27.3	13.3	+93.8
Total market	129.5	152.0	169.0	197.4	205.0	100.0	+3.9

⁽¹⁾ Spanish Premium Aqua rebranded Viva Aqua Service Spain SA in 2006

⁽²⁾ Madrid operation and 25% of Barcelona base sold to Eden Springs May 2000 with remaining shares bought end 2001; all operations renamed Eden at start of 2002

⁽³⁾ Wholly acquired by Danone Springs of Eden April 2004

⁽⁴⁾ Includes coolers serviced by Fuente Fresca, 1998 to 2002, before acquisition by Manantial in 2003

⁽⁵⁾ Includes franchisee-held units

⁽⁶⁾ Acquavida, Acuanat, Aefesa, Agua de Sant Climent SL, Aguas de Guayadeque-Grupo PICSA, Aguas Sierra Del Aguilla, Aigua del Montseny (Casmevin), Aquastil, Arcoiris, Cidete Ingenieros SL, Difriho, Dolphin Fresh Water Company (Spain), Fuente Fresca, Fuente Isabel SL, Garcia Sorribes, Haimifresh SL, JM Automatic SL, Jovani Sans Group, Lumestic, Manatiales de Extremadura SA, Naarden Orontana SA, Nos Carbo, Oswald & Klose SL, Palomares Tornero, Repcer SL, Todagua, Vulcano, Water Cooler Zamora, Watercooler Co SL, Waterlink

SPAIN BOTTLED COOLERS

4: LEADING WATER COOLER BRANDS, 2004-2008

Million litres	2004	2005	2006	2007	2008e	% share 2008e	% change 2007/08
- Innorma es	2004	2003	2000	2007	20000	20000	
Viva Aqua Service	24.0	31.0	36.0	43.0	43.0	21.0	-
La Paz/others (Acquajet/SEMAE)	20.0	25.0	27.0	32.0	35.0	17.1	+9.4
Eden	23.5	24.7	27.2	28.7	28.7	14.0	+0.3
Manantial de Sant Hilari (I)	13.6	14.6	16.6	17.5	17.6	8.6	+0.6
BelNature	14.5	15.8	15.8	15.8	15.8	7.7	-
Font del Subirà	6.2	6.6	8.3	10.0	11.0	5.4	+10.0
Culligan	7.8	8.3	9.7	8.7	8.0	3.9	-7.9
Agua de Bronchales	4.1	4.6	5.0	5.3	5.4	2.7	+3.6
Bejis (DAMI)	5.1	5.5	5.5	8.5	3.5	1.7	-58.8
Sant Aniol (2)	1.4	2.0	2.3	2.8	2.8	1.4	-
Servirreiner	1.5	1.7	2.0	2.0	2.1	1.0	+2.5
Blue River (Elis)	1.4	1.4	1.5	1.5	1.6	0.8	+3.3
Others (3)	6.4	10.8	12.2	21.7	29.5	14.4	+36.0
Total market	129.5	152.0	169.0	197.4	205.0	100.0	+3.9

⁽I) Manantial de Salud

⁽²⁾ Font Agudes until May 2004; (3) Branded as O'magic until 2006

⁽³⁾ Including Bell Agua, Dolphin, Aquaclara, Aquaid, Sant Aniol, Acuanat, Agua de Sant Climent SL, Aguas Sierra Del Aguilla, Aigua del Montseny (Casmevin)

SPAIN POU

5: POU WATER COOLER CONVERSION, 2008

	BWC Converted % share (I)	New POU % share (2)	2008 no. of converted units	2008 no. of new business units
Units added in 2008	40	40		
% share	40	60		
Number of units			1,900	2,850

Note: Estimates of added units in year based on industry sources

- (I) Percentage share: POU unit replacement of bottled water cooler units in year
- (2) Percentage share: newly generated POU cooler business in year

Source: Zenith International

6: POU UNIT DISTRIBUTION BY OUTLET, 2008

	Offices	Factories	Inst.	Retail Domestic		Others
	(1)	(2)	(3)	(4)	(5)	(6)
Total market in 2008						
% share	35	8	4	7	43	3
Number of units	9,310	2,128	1,064	1,862	11,438	798

Note: Estimates of total POU market as at December 2008 based on industry sources

- (1) Small, medium and large offices and other business premises
- (2) Factory floors and other manufacturing sites
- (3) Institutions: including hospitals, schools and local authorities
- (4) Shops and showrooms
- (5) Domestic houses
- (6) Others includes horeca (hotels, restaurants, catering)

Source: Zenith International

7: POU RENTED VS SOLD UNITS, 2008

	Rented units % share	Sold units % share	No of rented units	No of sold units
Total market in 2008				
% share	70	30		
Number of units			18,620	7,980

Note: Estimates of total POU market as at December 2008 based on industry sources

SPAIN POU

8: POU WATER UNIT CHARACTERISTICS, 2008

	Hot-Cold	Cold/Ambient	Carbonated	Others
Total market in 2008				
% share	80	16	0	4
Number of units	21,280	4,256	0	1,064

Note: Estimates of total POU market as at December 2008 based on industry sources

Source: Zenith International

9: LEADING POU DISTRIBUTORS, 2005-2008

					Europe % share	Country % share	% change
Units in December (I)	2005	2006	2007	2008	2008e	2008e	2007-08
Total market	11,900	16,900	21,850	26,600	3.1	100.0	+21.7
lonfilter	3,500	6,020	10,600	12,700	1.5	47.7	+19.8
Aguaviva	-	1,500	3,250	5,000	0.6	18.8	+53.8
Puricom	na	3,300	4,000	5,000	0.6	18.8	+25.0
Compañía Europea del Agua (5)	2,800	3,500	3,850	4,120	0.5	15.5	+7.0
Cool Oasis	2,000	2,250	3,350	4,100	0.5	15.4	+22.4
Canaletas SA (5)	1,100	1,560	1,710	1,920	0.2	7.2	+12.3
Osmoaqua Business SL	800	1,000	1,470	1,600	0.2	6.0	+8.8
Eden Springs Espana	na	na	380	1,150	0.1	4.3	+202.6
SEMAE SLU	500	650	820	1,000	0.1	3.8	+22.0
ATH (5)	650	1,000	880	800	0.1	3.0	-9.1
Dinae Agua	na	na	na	490	0.1	1.8	-
Uniagua Soriano SL	na	350	450	380	0.0	1.4	-15.6
Aquapurif	na	na	300	275	0.0	1.0	-8.3
Hidro-Water (5)	na	270	255	180	0.0	0.7	-29.4
Todagua	80	120	150	150	0.0	0.6	-
Others (6)	6,770	2,880	7,685	8,285	1.0	31.1	+7.8
Adjustment (4)	(6,300)	(7,500)	(17,300)	(20,550)	(2.4)	(77.3)	+18.8

⁽I) All figures are cumulative and based on company interviews but should be considered Zenith estimates. For figures marked 'na', Zenith may have received company figures but respected a request not to make public.

⁽²⁾ Includes both direct sales to the end user and indirect sales to independent distributors.

⁽³⁾ Includes acquisitions to year end 2008.

⁽⁴⁾ Market adjustment for over/underestimation; reconciliation of indirect sales; and drop off of retired sold units.

⁽⁵⁾ Units are only sold indirectly via independent distributors

⁽⁶⁾ Includes units that are confidential, not available, and estimates of firms not listed, including dealer networks

SPAIN POU

10: POU UNITS FORECAST, 2008-2013

							% change
Units in December	2008f	2009f	2010f	2011f	2012f	2013f	2008-13
POU Units	26,600	31,450	36,250	40,950	45,600	50,200	+88.7
Units per thousand people	0.60	0.70	0.80	0.90	1.00	1.10	+84.1

AGUAVIVA (SISTEMAS DE TRATAMIENTO DE AGUA S.L.)

Company Structure

Address: C/ Medea 4, 1B, 28034 Madrid, Spain

Tel: 0034 902 17 19 02

Website: www.aguaviva.eu Email: galvarez@aguaviva.eu

Ownership: JEDE ESPAÑA S.A

Senior management: General Manager, Gerardo Álvarez

Subsidiaries: Aguahome

Point of Use Unit Analysis

Units placed on market by year end (total of units through current rental contracts, plus number sold directly or indirectly)

		2003	2004	2005	2006	2007	2008
Total POU units	Spain	-	-	-	1500	3250	5000
Direct supply	Spain	-	-	-	1500	3250	5000
Direct supply - rented	Spain	-	-	-	1400	3000	4500
Direct supply - sold	Spain	-	-	-	100	250	500

Marketing Analysis

Unit type %, 2008 Outlets %, 2008

Hot-cold	20.0%	Away From Home	100.0%
Cold-ambient	80.0%	Offices	100.0%

Commentary

Aguaviva focuses on the placement of POU units in professional locations. The company supplies the Spanish market with Waterlogic machines. 80% of the machines supplied to end-users are free-standing models while the remainder are table-top units. Aguaviva reports that it is the sole dedicated-POU supplier in the Spanish market. Aguaviva has satellite offices in Madrid, Barcelona and Seville enabling it to reach nationwide with its unit distribution.

© Zenith International Ltd 2009

422

AQUAPURIF SYSTEMS S.L.

Company Structure

Address: C/ Benahavis 3, Local 2 y 3 Edf. La Concha, Málaga, 29004, Spain

 Tel:
 +34 (0) 902 998 321
 Fax:
 +34 (0) 952 235 870

 Website:
 www.aquapurif.com
 Email:
 info@aquapurif.com

Employees: 10

Related activities: Industrial and domestic water softeners

Point of Use Unit Analysis

Units placed on market by year end (total of units through current rental contracts, plus number sold directly or indirectly)

		2003	2004	2005	2006	2007	2008
Total POU units	Spain	-	-	-	-	300	275

Marketing Analysis

Unit type %, 2008 Outlets %, 2008

Cold-ambient	na	Away From Home	100.0%
Hot-cold	na	Homes	2.0%
		Offices	98.0%

Commentary

Aquapurif S.L. supplies a range of WonBong free-standing and table-top POU models as well as water fountains. The company focuses on the placement of POU units in professional, rather than domestic, accounts. In addition to its commercial POU activities, the company promotes industrial reverse osmosis (RO) units.

AQUA REAL

Category: Distributor

Company Structure

Address: Licores 169-170, Nave 26B, Poligono de Marratxi, 07141 Marrotxi, Los Baleares, Spain

Email: alcuevas@worldonline.es

Ownership: Administration Council

Senior management: Director General, Alfonso Cuevas

Related activities: Non-related activities:

Brand Description Pack type Sizes (litres)

Font Del Subirà (Aqua Mineral R Polycarb 18.9

Real)

Sales Volume Million litres	Country	2003	2004	2005	2006	2007	2008
Production Sales	Spain	1.7	2.0	2.2	2.4	2.4	2.4
Units Service	d						
Unit Numbers	Country	2003	2004	2005	2006	2007	2008
Own Point of Use	Spain	2000	2300	2600	2700	2800	2800

Marketing Analysis

Packaging (20	Packaging (2008)		Outlets (2008)	
R Polycarb	100.0%	Away From Home	100.0%	Press, television, posters
18.9	100.0%	Factories	40.0%	
		Homes	10.0%	
		Offices	50.0%	

Commentary

Aqua Real was established in January 1994. Distribution covers the Balearic Islands and Valencia. Until the end of 2000, Aqua Real bottled its own purified water initially in an 18.9 litre bottle and subsequently in a 21 litre format, under the brand of the same name from a plant in the Balearics. At the start of 2001, the company started sourcing mineral water under the Font del Subirà brand, bottled under contract by Girona-based Font del Subirà. 2008 figures should be considered Zenith estimates.

AQUA SYSTEM BLUE PLANET SL

Category: Distributor

Company Structure

Address: Cesar Martinell i Brunet, 30, Rubi, Barcelona, 08191, Spain

Website: www.asblueplanet.com Email: blueplanet@asblueplanet.com

Ownership: Lluis Parera

Senior management: Managing Director, Lluis Parera; Managing Director, Joan Riba Ferret

Employees: 42

Related activities: Non-related activities:

Brand Description Pack type Sizes (litres)

Font Del Subirà (Aqua Mineral R Polycarb 18.9

System Blue Planet

Sales Volume								
Million litres	Country	2003	2004	2005	2006	2007	2008	
Production								
Distribution	Spain	2.4	2.8	3.3	3.8	2.8	2.8	
Sales	Spain	2.4	2.8	3.3	3.8	2.8	2.8	
Units Service	ed							
Unit Numbers	Country	2003	2004	2005	2006	2007	2008	
Own	Spain	2200	2550	3100	3475	6050	6300	
Point of Use								

Marketing Analysis

Packaging (2008)		Outlets (200	Advertising (2008)	
R Polycarb	100.0%	Away From Home	100.0%	Local press, Yellow Pages
18.9	100.0%	Factories	49.0%	
		Medical / Institutions	3.0%	
		Offices	45.0%	
		Others	1.0%	
		Shops	2.0%	

Commentary

Aqua System Blue Planet SL was established in December 1997 as a water cooler distributor operating in the Barcelona region under the name Blue Planet. The company was renamed in 2000. Having initially been supplied by Aqua Pyrénées from France, since the start of 1999 the company has been sourcing Spanish spring water from the French bottler's Montseny plant near Barcelona, which was opened at the end of 1998. In May 2001, the company switched to the Font del Subirà mineral water brand bottled in Girona. In November 2007, Aqua System Blue Planet merged with Aqua Direct. The figures indicated in this profile therefore, reflect the merged activities.

© Zenith International Ltd 2009

425

ATH - APLICACIONES TÉCNICAS HIDRÁULICAS SL

Company Structure

 Address:
 9 Juan Tornella y Urpina 31-35, Cervelló, Barcelona, 08758, Spain

 Tel:
 +34 93 680 2222
 Fax:
 +34 93 680 2202

 Website:
 www.ath.es
 Email:
 ath@ath.es

Senior management: Francesc Redolad

Related activities: Water softeners, under-sink filtration systems, fountains

Non-related activities: Swimming pool filtration, irrigation controllers

Point of Use Unit Analysis

Units placed on market by year end (total of units through current rental contracts, plus number sold directly or indirectly)

		2003	2004	2005	2006	2007	2008
Total POU units	Spain	250	750	650	1000	880	800
Indirect supply	Spain	-	-	-	-	880	800

Marketing Analysis

Unit type %, 2008 Outlets %, 2008

Cold-ambientnaAway From Home100.0%Hot-coldnaOffices100.0%

Commentary

ATH is a company dedicated to providing water treatment products, swimming pool equipment, reverse osmosis POU units and under sink systems for domestic use. The company was established in 1996 and imports its POU units from Woonjing Coway in Korea. ATH is based in Barcelona but distributes POUs nationally with an emphasis on the mediterranean and South coast of Spain.

COMPAÑIA DE AGUAS BELNATURE SL

Category: Bottler - Distributor

Company Structure

Address: Parque Empresarial Plazaola, Carretera Guipuzcoa, S-N 31195 Aizoain, Navarra, Spain

 Tel:
 +34 (0)90 2170 171
 Fax:
 +34 (0)90 2113 693

 Website:
 www.belnature.com
 Email:
 infoweb@belnature.com

Ownership: 65% Directors, 35% Huarte

Senior management: Managing Director, Cristina Roncal

Employees: 50

Related activities:

Non-related activities: Coffee vending machines

Brand Description Pack type Sizes (litres)

BelNature Mineral R Polycarb 18.9

Sales Volume

Million litres	Country	2003	2004	2005	2006	2007	2008
Production	Spain	13.0	14.5	15.8	15.8	15.8	15.8
Sales	Spain	13.0	14.5	15.8	15.8	15.8	15.8

Units Serviced

Unit Numbers	Country	2003	2004	2005	2006	2007	2008
Own	Spain	13500	15000	16300	16300	16300	16300

Point of Use

Marketing Analysis

Packaging (2008)		Outlets (2008)		Advertising (2008)	
R Polycarb	100.0%	Away From Home	100.0%	Newspapers, sponsorship	

18.9 100.0% Homes 14.0%

Offices 86.0%

Commentary

Compañia de Aguas BelNature SL was established in 1992 as a vending company and began to market water coolers in Spain under the BelNature brand in the autumn of 1993. At first water was supplied from the UK by Crystal Spring. In 1995, however, BelNature developed its own source at Arteta to the north of Navarra. Franchises were established in San Sebastian in June 1994, Zaragoza in September 1994, Logroño and Vitoria in December 1994, then Valladolid in March 1995 and Gijón in north west Spain in 1997. Bilbao, Burgos and Santander were added later. The group's most successful operations are based in Navarra, Barcelona, Madrid, San Sebastian and Bilbao, all of which are now directly owned. In March 2001, the company moved to bigger premises in Aizoain. During 2002, BelNature built a new production plant for the bottling and storing of its 'Gran Cru' BelNature mineral water. The company launched a new Café Gourmet service, exclusively offering its clients coffee products in January 2004. The company also launched its BelNature branded water in 0.5 litre PET bottles in May 2004, for distribution to its cooler clients and through its website. In 2008 the company opened a new warehouse in Malaga. 2008 figures should be considered Zenith estimates.

© Zenith International Ltd 2009

427

COMPAÑÍA EUROPEA DEL AGUA SA

Company Structure

Address: Pol. Ind. de Rosanes, Alemania R.F., 21-25, 08769 Castellvi de Rosanes, Barcelona, Spain

 Tel:
 +34 (0)93 776 6344/5/6
 Fax:
 +34 (0)93 774 1104

 Website:
 www.ceasaespana.com
 Email:
 info@ceasaespana.com

Ownership: Private company, 100% Mr Rubio

Senior management: Managing Director, Mr Rubio; Export Manger, Gemma Serra

Related activities: Manufacturer of water treatment systems, domestic and industrial reverse

osmosis units, water softeners, water coolers

Non-related activities: Exporter

Point of Use Unit Analysis

Units placed on market by year end (total of units through current rental contracts, plus number sold directly or indirectly)

		2003	2004	2005	2006	2007	2008
Total POU units	Spain	2500	3000	3750	4700	5170	5520
Indirect supply - export	Europe	500	600	950	1200	1320	1400
Indirect supply	Spain	2000	2400	2800	3500	3850	4120

Marketing Analysis

Unit type %, 2008 Outlets %, 2008

Hot-cold	80.0%	Away From Home	100.0%
Cold-ambient	20.0%	Offices	100.0%

Commentary

Based in Barcelona, Compañía Europea del Agua SA (CEASA) has more than 30 years' experience in the manufacturing and development of water treatment systems. The company portfolio includes a wide range of water softeners and reverse osmosis systems for domestic and industrial use. As an active member of the Water Quality Association (WQA), the company prides itself on offering products that give clients not only the latest technology but also the highest quality. The company introduced the range of Ecofuent point of use water coolers in 1999. The system contains a reverse osmosis purification system. CEASA exports to 30 countries throughout the world, including Portugal, Italy, France, and Latin America. 2008 figures should be considered Zenith estimates.

COOL OASIS

Company Structure

 Address:
 C/ Gran Via 22-24, El Toro, Clavia, Palma De Mallorca, 07180, Spain

 Tel:
 +34 (0)97 123 7191
 Fax:
 +34 (0)97 123 4553

 Website:
 www.cool-oasis.com
 Email:
 info@cool-oasis.com

Ownership: Private company

Senior management: Managing Director, Stuart Kitchen; General Manager, Frank Pendry; Financial

Manager, Florina Lorinti; Business Development Manager, Bob Boynton

Point of Use Unit Analysis

Units placed on market by year end (total of units through current rental contracts, plus number sold directly or indirectly)

		2003	2004	2005	2006	2007	2008
Total POU units	Spain	1100	3200	3350	3750	5050	6100
Direct supply	Spain	1100	1200	1250	1300	1500	1850
Direct supply - rented	Spain	1100	950	900	800	800	1020
Direct supply - sold	Spain	-	250	350	500	700	830
Indirect supply - export	Europe	-	1350	1350	1500	1700	2000
Indirect supply	Spain	-	650	750	950	1850	2250

Marketing Analysis

	Unit type %, 2008			Outlets %, 2008	
Hot-cold		98.0%	Away From Home		100.0%
Cold-ambient		2.0%	Factories		4.0%
			Homes		58.0%
			Medical / Institutions		4.0%
			Offices		14.0%
			Others		8.0%
			Shops/Showrooms		12.0%

Commentary

Cool Oasis began operating in May 2001. Its head office in Mallorca supplies point of use water coolers from a wide range of manufacturers, including Aquator, Dieau, Kosmologic, Mistral and Crystal Mountain, and from 2007 has supplied Borg & Overstrom units. The majority of its coolers are run with Doulton Filtration, the balance are Reverse Osmosis Systems. 2002 saw the opening of two branches in the UK. In 2003, the company established branches in Marbella, Malaga and Algeciras on the Spanish mainland together with the Algarve in Portugal. 2004 saw the expansion continue with four new outlets in Spain, Minorca and Ibiza. In 2007, a new franchise opened in Torre Vieja and new offices was opened in Dubai. The company's main target lies in the domestic market, which currently represents more than 60% of its total business. Over the next few years, Cool Oasis also expects to see a rise in under-sink units, currently making up 6% of sales, to replace counter-top units. 2008 figures should be considered Zenith estimates.

© Zenith International Ltd 2009

429

CULLIGAN ESPANA SA

Category: Distributor

Company Structure

Address: Avda. Corts Catalanes, 2 Planta, Sant Cugat del Valles, Barcelona, 08173, Spain Tel: +34 (0)902 10 31 50/ 52 34 52 Fax: +34 (0)902 23 99 84 Website: Email: culligan-spain@culligan.es; www.culligan.es

ssimioni@culligan.es

Ownership: Culligan International Co

Senior management: General Manager, Francisco Gil; BWS Manager, Mr Silvio Simioni

Employees: 80

Related activities: Water purification and sanitation equipment

Non-related activities:

Brand Description Sizes (litres) Pack type Culligan (Spain) R Polycarb 18.9 Spring

Sales Volume	!						
Million litres	Country	2003	2004	2005	2006	2007	2008
Production							
Culligan (Spain)	Spain	6.5	7.8	8.3	9.7	8.7	8.0
Distribution	Spain	6.5	7.8	8.3	9.7	8.7	8.0
Sales	Spain	6.5	7.8	8.3	9.7	8.7	8.0
Units Service	d						
Unit Numbers	Country	2003	2004	2005	2006	2007	2008
Own	Spain	7000	8500	9000	9460	9455	8000

Marketing Analysis

Spain

	Packaging (2008)		C	Outlets (2008)
R Polycarb		100.0%	Away From Home	100.0%
18.9		100.0%	Offices	100.0%

Commentary

Point of Use

Culligan España has been present in Spain for several decades providing water purification and sanitation equipment but it was only in June 1999 that the group extended its activities to water coolers. The Culligan spring water brand is sourced from two springs: Aiguaneu in Barcelona and Bronchales in Teruel. The head office is based in Barcelona with branches in Zaragoza, Madrid, Murcia, Valencia and Malaga. In March 2009 Culligan España was sold to Eden Springs.

20

DIST. AUTOMATICOS DE BEBIDAS Y ALIMENTOS (DABA)

Category: Distributor

Company Structure

Address: C/Bergueda, 27, Pol. Ind Can Casablancas, 08192 Sant Quirze Del Valles, Barcelona,

Spain

 Tel:
 +34 (0)96 4103 940
 Fax:
 +34 (0)93 721 7901

 Website:
 www.cobega.es
 Email:
 jmiro@cobega.es

Ownership: Cobega company

Senior management: Commercial Director, Joan Miro Cervera

Employees: 75

Subsidiaries: Barcelona, Tarragona, Zaragoza, Mallorca, Menorca, Ibiza

Related activities: Non-related activities:

Brand Description Pack type Sizes (litres)

Vilas Del Turbon Mineral R Polycarb 18.9

Million litres	Country	2003	2004	2005	2006	2007	2008
Production							
Distribution	Spain	4.5	5.5	8.3	9.2	9.2	9.2
Sales	Spain	4.5	5.5	8.3	9.2	9.2	9.2

Units Serviced									
Unit Numbers	Country	2003	2004	2005	2006	2007	2008		
Own	Spain	3500	4000	5300	5500	6200	6500		

Point of Use

Marketing Analysis

Packaging (2008) Outlets (2008)
R Polycarb 100.0% Away From Home 1

 R Polycarb
 100.0%
 Away From Home
 100.0%

 18.9
 100.0%
 Factories
 7.0%

 Offices
 85.0%

Shops 8.0%

Commentary

Distribución Automáticos de Bebidas y Alimentos (DABA) SA was established in 1989 as a vending company, part of Coca-Cola franchise bottler Compañia de Bebidas Gaseosas (Cobega). Since May 1996, the company has also distributed water coolers in Barcelona and its environs. Water was supplied by Aqua Pyrénées initially from southwest France and subsequently from the bottler's Barcelona plant, Montseny. In June 2001, the company switched to Aqua Pyrénées' Agudes bottling plant. The filling contract was switched once again at the end of 2002 to Sant Aniol. At present, DABA manages the Vilas del Turbon bottle plant, which is the property of the Cobega Group. 2008 figures should be considered Zenith estimates.

© Zenith International Ltd 2009

43 I

DISTRIBUCIONES DE AGUAS MINERALES SL (DAMI)

Category: Distributor

Company Structure

Address: Ronda Norte Industrial, No. 26 (Sector del Bony), 46470 Catarroja (Valencia), Spain

Tel: +34 (0)96 127 2021 Fax: +34 (0)96 127 2034 Website: www.dami.es Email: dami@dami.es

Senior management: General Manager, Raquel Belenguer

Employees: 50

Related activities: Non-related activities:

Brand	Description	Pack type	Sizes (litres)
Bejis	Spring	R Glass	10.0, 13.0

Sales Volum		2002	2004	2005	2000	2007	2000
Million litres	Country	2003	2004	2005	2006	2007	2008
Production							
Bejis	Spain	4.8	5.1	5.5	5.5	8.5	3.5
Distribution	Spain	4.8	5.1	5.5	5.5	8.5	3.5
Sales	Spain	4.8	5.1	5.5	5.5	8.5	3.5
Units Servic	ed						

Unit Numbers	Country	2003	2004	2005	2006	2007	2008
Own	Spain	3750	4200	4600	4600	2500	2800

Point of Use

Marketing Analysis

Packaging (2008)		Outlets (2008)		Advertising (2008)		
R Glass	100.0%	Away From Home	0.0%	Yellow Pages		
10.0	70.0%	Homes	70.0%			
13.0	30.0%	Offices	30.0%			

Commentary

Distribuciones de Aguas Minerales (DAMI) was founded in 1989. In 1996, the company started a water cooler operation, distributing Bejis-branded water bottled in 10 litre glass bottles, sourced under contract from Distribución Aguas Minero-Medicinales. The company now also has a 13 litre bottle and distributes Bejis, Vichy, Benassal and Lanjarón mineral water in small packs to retail outlets. Distribution is centred around Valencia.

EDEN SPRINGS (ESPAÑA) SA

Category: Distributor

Company Structure

Address: Poligono Industrial Gran Via Sud, C/. Motors 344-346, 08908 L'Hospitalet de Llobregrat,

Barcelona, Spain

 Tel:
 +34 (0)93 264 0471
 Fax:
 +34 (0)93 264 0472

 Website:
 www.edensprings.es
 Email:
 info@edensprings.es

Ownership: Eden Springs

Senior management: General Manager, Antonio Alarcon

Related activities: Non-related activities:

Brand Eden (Espana)	Descript i Mineral	ion	Pack typeSizes (litres)R Polycarb18.9		•					
Sales Volume										
Million litres	Country	2003	2004	2005	2006	2007	2008			
Direct Sales	Spain	11.9	23.5	24.7	27.2	28.7	28.7			
Units Service	ed									
Unit Numbers	Country	2003	2004	2005	2006	2007	2008			
Own	Spain	13225	33200	30830	34800	34340	35830			
Point of Use	Spain	-	-	-	-	380	1150			

Marketing Analysis

	Packaging (2008)			Outlets (2008)	
R Polycarb		100.0%	Away From Home		100.0%
18.9		100.0%	Offices		100.0%

Commentary

Swiss-based Eden Springs (Europe) SA entered the Spanish market in June 2000 through its acquisition of Aqua 2000's Madrid operation, which was subsequently renamed Eden Springs (España) SA, and 25% of the Barcelona operation. At the end of 2001, Eden acquired the remaining shareholding in Aqua 2000 which was subsequently rebranded under the Eden logo together with another acquired portfolio belonging to Aqua Set, representing some 1,200 units. At the start of 2002, the combined Eden portfolio was wholly renamed under the Eden logo. In April 2003, Eden Springs and Groupe Danone entered into a joint venture, Danone Springs of Eden. In April 2004, the company acquired Montaña Azul Company, which was subsequently rebranded. In April 2007, Eden Springs bought Groupe Danone's 59% share in the Danone Springs of Eden joint venture. In 2008 the company acquired bottled cooler and POU operator Bodega Natural.

© Zenith International Ltd 2009

433

ELIS BARCELONA

Category: Distributor

Company Structure

Address: Calle Diesel, 5-7 Poligono Industrial, Sector Autopista, de Parets del Valles, Barcelona,

08150, Spain

 Tel:
 +34 935735 400
 Fax:
 +34 935735 401

 Website:
 www.elis.com
 Email:
 marketing@elis.com

Ownership: Eurazeo

Senior management: General Director, Mr Masferrer

Related activities: Non-related activities:

Brand Description Pack type Sizes (litres)

Blue River (Elis Madrid) Spring R Polycarb 18.9

Million litres	Country	2003	2004	2005	2006	2007	2008
Production							
Distribution	Spain	1.4	1.4	1.4	1.5	1.5	1.6
Sales	Spain	1.4	1.4	1.4	1.5	1.5	1.6
Units Servic	ed						

Unit Numbers Country 2003 2004 2005 2006 2007 2008 Spain Own 1600 1650 1710 1915 2510 2600

Point of Use

Marketing Analysis

 Packaging (2008)
 Outlets (2008)

 R Polycarb
 100.0%
 Away From Home
 100.0%

 18.9
 100.0%
 Offices / Factories
 100.0%

Commentary

Elis Barcelona is part of the Elis group, which provides laundry services across the whole of Europe. In October 1999, the company expanded its activities into water coolers, distributing water bottled by Agua Montseny under the O'magic brand. The water has been distributed under the Blue River brand since 2006. A POU model was introduced at the end of 2006. 2008 figures should be considered Zenith estimates.

FONT DEL SUBIRÀ

Category: Bottler

Company Structure

Address: C/- Joan Serras 2, 17403 Sant Hilari Sacalm, Girona, Spain

Tel: +34 (0)972 868 240 /+34 (0)972 869 Fax: +34 (0)972 868 240

Website: www.fontdelsubira.com Email: ceam@fontdelsubira.com

Senior management: Sr Felix Naharro, Ms Esther Naharro

Related activities: Non-related activities:

BrandDescriptionPack typeSizes (litres)Font Del Subirà (Font Del MineralR Polycarb18.9, 20.0

Subira)

Sales Volume

Million litres	Country	2003	2004	2005	2006	2007	2008
Production	Spain	6.0	6.2	6.6	8.3	10.0	11.0
Sales	Spain	6.0	6.2	6.6	8.3	10.0	11.3

Marketing Analysis

Packaging (2008)			Outlets (2008)	
R Polycarb	100.0%	Away From Home		100.0%
18.9	80.0%			
20.0	20.0%			

Commentary

At the start of 2001, Grupo CEAM commenced production of water for coolers at its plant in Girona. The mineral water is bottled under the Font del Subirà brand on behalf of a number of distributors located in mainland Spain and in the Balearics.

HIDRO-WATER SL

Company Structure

Address: Carretera Xirivella-Aldaya no.48, Valencia, 46960, Spain

Website: www.hidro-water.com Email: membranas@hidro-water.com

Ownership: Private company
Senior management: Antonio Romero

Employees: 80

Related activities: Water softeners, under-sink reverse osmosis systems, fountains

Non-related activities: Swimming pool equipment, septic tanks

Point of Use Unit Analysis

Units placed on market by year end (total of units through current rental contracts, plus number sold directly or indirectly)

		2003	2004	2005	2006	2007	2008
Total POU units	Spain	-	-	-	270	255	180
Indirect supply	Spain	-	-	-	-	255	180

Marketing Analysis

Unit type %, 2008 Outlets %, 2008

Cold-ambient 100.0% Away From Home 100.0%

Offices / Factories 100.0%

Commentary

Established more than 20 years ago, Hidro-Water is a Spanish producer and wholesale distributor of water treatment systems for industrial, commercial and in-home use. It has offices in Zaragoza, Barcelona and Portugal but distributes to the whole of Spain and Portugal. Its head office is in Valencia. The company imports POU units from South Korean company Seone.

IONFILTER

Company Structure

Address: C. Aiguafreda 8, Pol. Ind. L Ametlla Park, 08480 L Ametlla del Valles, Barcelona, Spain

 Tel:
 +34 (0)902 305 310
 Fax:
 +34 (0)936 934 329

 Website:
 www.ionfilter.com
 Email:
 comercial@ionfilter.com

Senior management: General Manager, Sr Josep Dinares

Employees: 130

Point of Use Unit Analysis

Units placed on market by year end (total of units through current rental contracts, plus number sold directly or indirectly)

		2003	2004	2005	2006	2007	2008
Total POU units	Spain	-	-	5000	8600	15140	17800
Indirect supply - export	France	-	-	1500	2580	4540	5100
Indirect supply	Spain	-	-	3500	6020	10600	12700

Marketing Analysis

Unit type %, 2008 Outlets %, 2008

Hot/cold/ambient 100.0% **Away From Home** 100.0% Offices / Factories 100.0%

Commentary

lonfilter is a water treatment specialist, which supplies a network of about 40 distributors across Spain. The company manufactures some products and imports others, and has been the Spanish representative for the Korean cooler manufacturer Wonbong. All its units in Spain are based on reverse osmosis technology. Over 2006 and 2007, lonfilter has forged a joint venture (JV) with Taiwanese water treatment manufacturer, Puricom, to supply their POU units in the Spanish market. Puricom has set up a Spanish firm, Puricom Europe, which works in tandem with lonfilter in order to distribute and maintain units on the market. The figures above, therefore, represent those of the lonfilter-Puricom JV and should be considered Zenith estimates.

MANANTIAL DE SALUD SA

Category: Bottler - Distributor

Company Structure

Address:C/ Riera de Can Pahissa, 8-10, Nave 4, 08750 Molins de Rei, Barcelona, SpainTel:+34 (0)93 680 3434Fax:+34 (0)93 680 3435Website:www.santhilari.comEmail:info@santhilari.com

Ownership: Vichy Catalán, Spain

Senior management: Director General, Pere Vila; Administrative Director, Josep Casanovas

Employees: 80

Related activities: Non-related activities:

Brand	Description	Pack type	Sizes (litres)
Manantial De Sant Hilari	Mineral	R Polycarb	18.9

Sales Volume							
Million litres	Country	2003	2004	2005	2006	2007	2008
Production	Spain	11.4	13.6	14.6	16.6	17.5	17.6
Manantial De Sant Hilari	Spain	11.4	13.6	14.6	16.6	17.5	17.6
Sales	Spain	11.4	13.6	14.6	16.6	17.5	17.6
Units Serviced	d						
Unit Numbers	Country	2003	2004	2005	2006	2007	2008
Distributor	Spain	450	2200	2650	2750	970	1015
Own	Spain	12000	14000	16800	19850	23290	23400
Point of Use							

Marketing Analysis

Packaging (2008)		Outlets (2008)		Advertising (2008)
R Polycarb	100.0%	Away From Home	100.0%	Magazines, Yellow Pages
18.9	100.0%	Factories	20.0%	
		Homes	5.0%	
		Medical / Institutions	5.0%	
		Offices	60.0%	
		Others	5.0%	
		Shops/Showrooms	5.0%	

Commentary

Manantial de Salud was established in December 1997 as a cooler subsidiary to Vichy Catalán, Spain's second largest bottled water company. Distribution focuses on the Catalan region, Alicante, Valencia, Murcia, Albacete, Madrid, Toledo, Soria, Las Palmas de Gran Canaria, Zaragoza, and the Balearics. Water comes from the company's own Sant Hilari source in Girona and is bottled under the Manantial de Sant Hilari brand. In May 2003, Manantial de Salud acquired 90% of its main distributors, Cold Water Spain and Fuente Fresca, both based in Valencia.

SEMAE SL

Category: Bottler - Distributor

POU Distributor

Company Structure

Address: Pol. Ind Los Girasoles, Dolmenes de Valencina 26, Valencina de la Concepcion (Sevilla),

41907, Spain

 Tel:
 +34 (0)954 34 86 02
 Fax:
 +34 (0)901 02 05 68

 Website:
 www.acquajet.com
 Email:
 direccion@acquajet.com

Ownership: Spanish investors

Senior management: Managing Director, Miguel Ribeiro Ferreira

Employees: 500

Related activities: Non-related activities:

Brand Description Pack type Sizes (litres)

La Paz Mineral R Polycarb 18.9

Sales Volume	е						
Million litres	Country	2003	2004	2005	2006	2007	2008
Production							
Sales	Spain	16.0	20.0	25.0	27.0	32.0	35.0
Units Service	ed						
Unit Numbers	Country	2003	2004	2005	2006	2007	2008
Own	Spain	23000	28000	35000	38000	47300	48000
Point of Use	Spain	-	-	500	650	820	1000

Markat	HINA	Λnal	VICIO
Market	uu	Alla	V 515

	Packaging (2008)			Outlets (2008)	
R Polycarb		100.0%	Away From Home		100.0%
18.9		100.0%	Factories		15.0%
			Homes		4.0%
			Offices		78.0%
			Shops/Showrooms		3.0%

Commentary

Sociedad Española de Maquinas Para Agua Envasada (SEMAE S.L.). was formed in 1999, distributing mineral water to coolers in Seville, Andalucía. In Spain, the trading name of Semae's activities is Acquajet SL and in Portugal, Fonte Viva. Currently, Semae SI has five springs supplying natural mineral water to its customers nationwide. The company has been operating in all of Spain's main cities since 2003 and has recently introduced POU units to its portfolio. SEMAE has been supplying coffee and small-pack format (33cl) bottled water since 2006. Through its varied activities across Iberia, SEMAE now has a customer base of around 78,000.

SERVIRREINER SL

Category: Distributor

Company Structure

Address:Ribera de Axpe, 11. Edificio C-2, Módulo 113. Erandio Vizcaya, SpainTel:+34 (0)94 480 6171Fax:+34 (0)94 464 3275Website:www.servirreiner.esEmail:info@servirreiner.es

Ownership: Jose Maria Garcia Santamaria

Senior management: Director General, Jose Maria Garcia Santamaria

Related activities: Non-related activities:

Brand	Description	Pack type	Sizes (litres)
Serverriener	Eau de Boisson	R Polycarb	10.0, 18.9

Sales Volum	е						
Million litres	Country	2003	2004	2005	2006	2007	2008
Production							
Distribution	Spain	1.2	1.5	1.7	2.0	2.0	2.1
Imports	France	1.2	1.5	1.7	2.0	2.0	2.1
Sales	Spain	1.2	1.5	1.7	2.0	2.0	2.1
Units Service	ed						
Unit Numbers	Country	2003	2004	2005	2006	2007	2008
Own	Spain	1400	1600	1800	2370	2760	2900
Point of Use							

Marketing Analysis

Packaging (2008)		Outlets	(2008)
R Polycarb	100.0%	Away From Home	100.0%
10.0	2.0%	Homes	2.0%
18.9	98.0%	Offices	98.0%

Commentary

Servirreiner SL was established in December 1995 as a water cooler franchisee for Compañia de Aguas BelNature SL. In 1996 the company severed links and created an independent business. The company is now part of the SMI business services company. Servirreiner SL's distribution focuses on northern Spain (Cantabria, Vizcaya, Guipuzcoa, Navarra, Alava, La Rioja and Burgos). Water is supplied by Aqua Pyrénées in the South West of France. 2008 figures should be considered Zenith estimates.

TODAGUA ALMACENAJE Y DISTRIBUCION SA

Category: Distributor

POU Distributor

Company Structure

Address:C/ Otoño 21, Pl Las Monjas, Torrejon de Ardoz, Madrid, E-28850, SpainTel:+34 91 648 79 70Fax:+34 91 656 86 86Website:www.todagua.esEmail:clientes@todagua.es

Senior management:

Chief Executive Officer, Diego Bruno Quijano

Related activities: Non-related activities:

Brand	rand Description		Pack type		Sizes (litres)			
Sales Volume								
Million litres	Country	2003	2004	2005	2006	2007	2008	
Production								
Sales	Spain	-	1.8	2.6	5.0	6.0	5.0	
Units Service	ed							
Unit Numbers	Country	2003	2004	2005	2006	2007	2008	
Own	Spain	300	1500	2700	4000	5000	5000	
Point of Use	Spain	20	40	80	120	150	150	

Marketing Analysis

Packaging (2008)		(Outlets (2008)
R Polycarb	100.0%	Away From Home	100.0%
12.0	2.0%	Homes	2.0%
19.0	98.0%	Offices	98.0%

Commentary

Todagua S.A.'s partners have more than 20 years of international experience in the distribution and commercialisation of coolers. Principally, the business is based in central Spain. The company supplies Manantial Orontana and Manantial Fonsana natural mineral water. Todagua's portfolio includes bottled water, POU and bottled cooler distribution as well as becoming an office supplier of IILY professional coffee machines in 2007. In 2007, Todagua won four prizes at the Aqua Awards in Warsaw, attaining the highest number of awards for one company. Todagua was awarded Best Water Cooler Bottled Label, the second in the Best Company Advertisement category and third prizes for Best Company Brochure and Best Website.

UNIAGUA SORIANO SL

Company Structure

 Address:
 Partida Ilano San José, Pol 1-No.82, Elche (Alicante), 03293, Spain

 Tel:
 +34 96 543 3304

 Fax:
 +35 96 666 0601

Website: www.uniagua.com Email: asoriano@uniagua.com

Ownership: Sr. Angel Soriano

Employees: 18

Point of Use Unit Analysis

Units placed on market by year end (total of units through current rental contracts, plus number sold directly or indirectly)

		2003	2004	2005	2006	2007	2008
Total POU units	Spain	-	-	-	350	450	380

Marketing Analysis

Unit type %, 2008 Outlets %, 2008

Hot-cold	80.0%	Away From Home	100.0%
Cold-ambient	20.0%	Offices	100.0%

Commentary

Uniagua Soriano has been supplying various reverse osmosis POU models since 1995, when it was established. It distributes throughout the country, especially along the coastal region mainly to the in-home market, however its POU units are targeted at offices. The company supplies units sourced from WongBong in South Korea and predominantly sells rather than rents its POU offerings.

VIVA AQUA SERVICE SPAIN SA

Category: Bottler - Distributor

Company Structure

Address: Calle Brosquill, S/N Poligono Industrial n#7, El Puig, Valencia, 46540, Spain Tel: +34 (0)96 141 5500 Fax: +34 (0)96 141 5511

Website: www.viva-aquaservice.com Email: agutierrez@viva-aquaservice.com

ALPS, USA Ownership:

Senior management: Managing Director, Albert Gutierrez

Related activities: Non-related activities:

Sizes (litres) **Brand** Description Pack type R Polycarb 20.0

Viva Aqua Service (SPA Purified

SA)

R Polycarb 20.0 Spring

Sales Volume Million litres 2006 Country 2003 2004 2005 2007 2008 Production Spain 24.0 31.0 36.0 43.0 43.0 18.5 Sales Spain 18.5 24.0 31.0 36.0 43.0 43.0

Units Serviced

Unit Numbers Country 2008 2003 2004 2005 2006 2007 Own Spain 24300 32800 41500 51000 62000 63000

Point of Use

Marketing Analysis

Packaging (2008) **Outlets (2008)**

Away From Home R Polycarb 100.0% 100.0% Offices 20.0 100.0% 100.0%

Commentary

Spanish Premium Aqua SA (SPA) was set up as a joint venture between leading Spanish brewer Grupo Cruzcampo and ALPS (American Liquid Packaging Systems) of California in February 1997. 100% ownership subsequently switched to ALPS. The group bottles its own Viva Aqua Service brand, a purified and spring water drawn from four sources. During 2006, the company changed its name to Viva Aqua Service Spain, drawing it into line with the brand and other companies of the ALPS Group. The company remains wholly owned by ALPS.

APPENDIX: GLOSSARY, ACRONYMS AND ABBREVIATIONS

Glossary

Bottled water All water sold in containers for human consumption.

Bottled water cooler

A unit that dispenses bottled purified, spring or mineral water. The unit can be installed under a rental and service agreement or purchased outright by the customer. Water is delivered direct to the customer by a distributor and empty bottles are taken away. New bottles are placed upside down on top of the machine. A feed tube spike from the machine penetrates a watertight cap in the bottle and opens a valve within the cap, thereby allowing water to flow into the machine. Water is dispensed from cold/hot/ambient taps at the front of the unit. Disposable cups are normally provided in a tube dispenser on the front or side.

Machines are usually either freestanding or table-top. They usually take larger bottle formats (5 litre, 7.5 litre, 11.4 litre, 18.9 litre) than those distributed in packaged formats that are available through usual retail outlets such as supermarkets etc.

Bottler

Bottlers supply water to distributors in tankers or bottles. They have no cooler units of their own.

Bottler-distributors

Bottler-distributors have their own water source, fill bottles under their own brand, install their own cooler units and run their own distribution service. They may also fill bottles under contract for other distributors, either under their own brand or under distributor brands.

Carbon filtration

Cartridges in carbon filters naturally absorb organic compounds and chlorine by-products from water. The technique is often used to remove objectionable taste and odour from water.

Codex

Bottled water and POU legislative framework in Germany.

Distributor

Distributors service their own machines using water supplied by bottlers or bottler-distributors. The water may be marketed under the bottler's, bottler-distributor's or the distributor's brand name.

Eau de source

Term used in the Benelux countries and France to describe water from a single protected underground source, untreated and preserved in its natural state.

Eau de boisson

Term used in the Benelux countries and France to describe water packed in bottles larger than 2 litres.

Heilwasser

Literally "health water", registered as a drug in Switzerland and therefore not

permitted to be marketed or advertised.

Horeca

Hospitality sector (concatenation of hotel, restaurant and café).

Zenith Report: June 2009

Natural mineral water

In accordance with EC Directive 80/777/EEC on Natural Mineral Waters (and related 96/70/EC, 98/83/EC and 2003/40/EC), in order to qualify as a natural mineral water, the water must:

- ♦ come from a specified underground source that is protected from any kind of pollution
- be stable in its chemical and physical composition
- satisfy microbiological criteria and be free of any harmful bacteria
- receive no treatment other than filtration (to remove items such as sand particles) or carbonation by the addition of carbon dioxide (although some waters are naturally carbonated)
- be bottled at source and fitted with a tamper-evident seal
- undergo regular analyses after recognition by an approved laboratory to ensure that these exacting standards are maintained.

Packaged water

Bottled water that is not distributed for consumption via water coolers.

Pfandpflicht

The Pfandpflicht deposit law is an eco-tax in Germany, originally introduced in 2003. Further amendments were made to the law in 2006.

POU cooler

A water cooler device that is plumbed into a potable water supply and improves the quality of the water through some method of filtration or purification. Such machines rarely have a drainage system, unless the method of filtration is reverse osmosis or individual country legislation requires it; otherwise the water is either consumed at the point of release or enters the drip tray. The water is usually chilled, heated or carbonated. Units can be faucet/tap, freestanding or table-top. Filtration methods include reverse osmosis, ultra violet (UV) and carbon filter. Faucet/tap units typically utilise carbon and combined staged filtration to deliver filtered water – a 'diverter' may be incorporated to bypass the filtration process for dishwashing, etc.

Purified water

Mains or other water subjected to further processing and treatment and bottled in accordance with EC Directive 80/778/EEC on Water for Human Consumption. Sometimes called 'drinking water' or 'table water'. It may come from more than one source or not from a single underground source. It may include the public water supply or be transported from the source to the bottling plant. Bottling companies may carry out filtration and treatment processes on the water to amend its constituents before the water is distributed for sale. Some companies may also add mineral salts and carbon dioxide to their water.

Reverse osmosis

A water treatment process that filters out most inorganic chemicals such as salts, metals and minerals as well as micro-organisms and many (but not all) organic compounds. It is sometimes seen as a controversial filtration method as it frequently discards a high percentage of water along with the contaminants.

Spring water

In accordance with EC Drinking Water Directive 80/778/EEC, subsequently amended 98/83/EC and related 80/777/EEC, 96/70/EC, and 2003/40/EC, any water from a spring or well may qualify as spring water if it meets the same

basic standards as domestic tap water. Impurities may be removed by processing and treatment. Spring water must:

- be bottled at source unless it was being tankered before 23 November 1996
- be safe without disinfection and not treated in any way which will alter the natural microbiology
- be bottled under only one name as the largest item on the label (the name of source or place of exploitation)
- be untreated except to remove unstable elements (sediment, precipitating iron and manganese).

Unlike natural mineral water, spring water does not have to have a characteristic composition, be free from all traces of pollution or be from a recognised (as opposed to registered) source.

Under sink system

An under sink system is classified as any water filtration device (reverse osmosis, UV or carbon) housed in the cupboard/cabinet below the sink area. Filtered water may be delivered direct through the main sink tap, or through a secondary tap within the sink area. Most under sink units only provide filtered water, however some POU distributors are offering units that provide chilled or even hot filtered water through the sink tap. Under sink systems provide a convenient way to give people greater control over the standard of the water they consume. Although there are a range of different methods, generally an under counter unit aims at lowering the amount of heavy metals such as copper, lead, cadmium and barium in the water as well as magnesium, fluoride and sediment.

UΥ

UV filtration systems inactivate bacteria, viruses and micro-organisms.

Acronyms and abbreviations

... Negligible, less than 0.05

cl Centilitre

e Estimate

f Forecast

na Not available, not applicable

ADEAC Asociación de Distribuidores y Envasadores de Agua en Cooler

AWCN Association Water Cooler Netherlands

B2B Business-to-Business

BiB Bag-in-box

BPA Bisphenol A

BSDA British Soft Drinks Association

BWC Bottled water cooler

BWCA British Water Cooler Association

CAGR Compound annual growth rate

DIN Deutsches Institut für Normung (German Institute for Standardisation)

DTI Department of Trade & Industry

EBWA European Bottled Water Association

EC European Commission

EFET Hellenic Food Authority

EFBW European Federation of Bottled Waters

EPDWA European Point of use Drinking Water Association

EPFL Swiss Federal Institute of Technology

EU European Union

FSA Food Standards Agency

GBWA German Bottled Water Cooler Association

HOD Home and office delivery

IMF International Monetary Fund

IMQ Institut für Microbiologische Qualitätssicherung

MIT Ministry of Industry and Trade (Norway)

NR Non returnable packaging

NSF National Sanitation Foundation

OOH Out-of-home

PET Polyethylene terephthalate

POU Point of use

R Returnable packaging

R&D Research and development

RO Reverse osmosis

RoHS Restriction of hazardous substances

ROI Return on investment

SME Small- and medium-sized enterprise

SSTI Self-sanitising technology system

UEFA Union of European Football Associations

UNESCO United Nations Educational, Scientific and Cultural Organization

UNESDA Union of European Beverages Associations

UV Ultra violet

VAT Value-added tax

WEEE Waste Electrical and Electronic Equipment Directive

WRAP Waste Resources Action Programme

WRAS Water Regulations Advisory Scheme